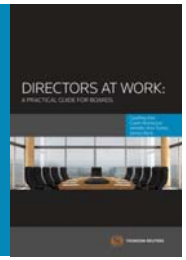
Corporate Governance Practice Framework

Source: Kiel, G., Nicholson, G., Tunny, J.A., & Beck, J., 2012, *Directors at Work: A Practical Guide for Boards*, Thomson Reuters, Sydney.



Defining Governance Roles
Chapter 4, pp. 183 ff.

- Role of the board, pp. 185-195
- Board structure, pp. 196-221
- Role of individual directors, pp. 221-231
- Role of the chair, pp. 232-245
- Role of the company secretary, pp. 241-245
- Role of the CEO, pp. 245-250

Key Board Functions
Chapter 5, pp. 257 ff.

- Strategy, pp. 261-283
- CEO, pp. 283-324
- Monitoring, pp. 324-329
- Compliance, pp. 329-349
- Risk management, pp. 349-375
- Policy framework, pp. 375-392
- Networking, pp. 392-396
- Stakeholder communication, pp. 396-405
- Decision making, pp. 406-421

Board Behavioural Dynamics®
Chapter 8, pp. 601 ff.

Improving Board Processes
Chapter 6, pp. 433 ff.

- Board meetings, pp. 436-451
- Board meeting agenda, pp. 451-479
- Board papers, pp. 479-490 *(see also, Appendix 3: Board paper templates, pp.*
- Board minutes, pp. 490-496
- Board calendar, pp. 497-499
- Committees, pp. 500-511

Board Effectiveness
Chapter 7, pp. 515 ff.

- Director protection, pp. 518-539
- Board evaluation, pp. 539-562
- Director remuneration, pp. 562-573
- Director selection, pp. 573-577
- Director induction, pp. 577-586
- Director development, pp. 587-594

See also:

- Chapter 9: Preparing Your Governance Charter, pp. 691 ff.
  - *Appendix 1: Charter template, pp. 741 ff.*
  - *Appendix 2: Summary charter for web, pp. 791 ff.*
- Chapter 10: Future Directions in Corporate Governance, pp. 701 ff.

effective governance